Empire Company Limited Interim Condensed Consolidated Financial Statements August 1, 2020

# CONTENTS

Condensed Consolidated Balance Sheets	1
Condensed Consolidated Statements of Earnings	2
Condensed Consolidated Statements of Comprehensive Income	3
Condensed Consolidated Statements of Changes in Shareholders' Equity	4
Condensed Consolidated Statements of Cash Flows	5
Notes to the Unaudited Interim Condensed Consolidated Financial Statements 6 - 1	2

Receivables     534.3     535.3     46       Inventories (Note 4)     1,492.9     1,480.4     1,41       Prepaid expenses     134.7     113.1     112       Leases and other receivables     71.4     68.4     32       Income taxes receivables     28.6     34.8     3       Income taxes receivables     71.4     68.4     32       Investments, at equity (Note 5)     590.9     607.5     55       Other assets     26.7     28.7     27       Property and equipment     2,269.9     2,883.4     2.94       Newstime tropperty     113.2     114.0     10       Intrangibles     1,576.3     1,577.3     1,575       Godwill     1,576.3     1,577.3     1,575       Current     4,600.3     \$     14,632.9     \$     13,95       Lease liabilities     96.8     90.8     23.2     3     3,924       Current     4,200.0     \$     1,4632.9     \$     13,95       LABULTITES     3,924.5     4,060.0	Empire Company Limited Condensed Consolidated Balance Sheets As At Unaudited (in millions of Canadian dollars)	August 1 2020	May 2 2020	August 3 2019
Current     \$     1.076.6     \$     1.000.4     \$     66       Receivables     1.482.9     1.483.4     1.443.4     1.443.4     1.443.4       Propaid expenses     1.442.9     1.483.4     1.44     1.44     1.443.4     1.44       Leases and other receivables     1.442.9     1.483.4     1.45     1.44     1.4	ASSETS			
Receivables     534.3     555.3     44       Inventories (Note 4)     1,492.9     1,480.4     1,44       Propaid expenses     134.7     113.1     112       Leases and other receivables     71.4     66.4     71       Income taxes receivables     28.6     34.8     32       Investments, at equity (Note 5)     590.7     580.8     57       Other assets     28.7     28.7     2       Property and equipment     2,869.9     2,883.4     2,94       Rivestiment property     113.2     114.0     10       Intrangibles     3,924.5     3     1,95       Goodwill     1,576.3     1,577.3     1,573       Deferred tax assets     561.6     587.0     74       S     14,800.3     \$ 14,832.9     \$ 13,95       LABILITIES     2     96.8     90.8       Current     Accounts payable and accrued liabilities     96.8     97.0     2       Lease liabilities due within one year (Note 6)     265.6     4.80.0     3,12       Long-te				
Inventories (Note 4)     1.492.9     1.489.4     1.41       Prepaid expenses     134.7     113.1     12       Leases and other receivables     28.6     34.8     3       Assets held for sale     28.6     34.8     3       Assets held for sale     .     .     .     .       Judge to the receivables     .     .     .     .       Income taxes receivables     .     .     .     .       Assets held for sale     .     .     .     .     .       Investments, at equity (Note 5)     .     .     .     .     .     .       Other assets     .     .     .     .     .     .     .     .     .       Investment property     .     <	•			
Prepaid expenses     134.7     113.1     12       Leases and other receivables     71.4     68.4     7       Income taxes receivable     28.6     34.8     2       Assets held for sale     -     6.1     1       3,338.5     3.255.5     2.86       Leases and other receivables     599.7     580.8     57       Investments, at equity (Note 5)     507     57     2       Other assets     2.87     2.87     2       Investment property     113.2     114.0     0       Intangibles     3.82.9     9.88.8     2.96       Goodwill     1.576.3     1.573.7     1.57       Deferred tax assets     561.6     567.0     74       Current     Accounts payable and accrued liabilities     8     2.783.5     2.951.9     \$     2.55       LABILITIES     3.924.5     4.060.0     3.12     2.4     466.2     46       Current     3.924.5     4.060.0     3.12     2.55     1.00     2.2.55     1.00				467.6
Lesses and other receivables     71.4     68.4     7       Assets held for sale     28.6     34.8     3       Assets held for sale     3.338.5     3.255.5     2.86       Leases and other receivables     599.7     580.8     57       Investments, at equity (Note 5)     590.9     607.5     57       Other assets     26.7     28.7     2     2       Property and equipment     2.869.9     2.833.4     2.96       Intangibles     982.9     988.8     29       Goodwill     1.576.3     1.573.7     1.57       Deferred tax assets     561.6     587.0     72       Current     Accounts payable and accrued liabilities     \$     2.783.5     \$     2.951.9     \$     2.51       Lease liabilities due within one year (Note 6)     569.2     570.0     2     3     3     3       Long-term debt (Mote 6)     52.1     54.7     2     4     4     2       Long-term lase liabilities     96.8     97.5     3     3     3     3 <td></td> <td></td> <td>,</td> <td>1,413.7 124.6</td>			,	1,413.7 124.6
Income taxes receivable     28.6     34.8     3       Assets held for sale     -     6.1     -       Investments, at equity (Note 5)     599.7     580.8     57       Other receivables     599.7     580.9     607.5     57       Investments, at equity (Note 5)     590.9     26.7     28.7     27       Other assets     2.66.9     2.88.9     2.88.3     37       Investment property     113.2     114.0     10       Intangibles     982.9     968.8     92       Goodwill     561.6     587.0     74       Current     -     514.800.3     5     14.632.9     5     13.96       Current     -     -     65.6     48.7     2     2       Accounts payable and accrued liabilities     5     2.783.5     2.951.9     5     2.570.0     2       Current     -     -     65.6     48.7     2     2       Accounts payable and accrued liabilities     1.087.2     1.105.2     1.06     2     2				71.2
Jambs and other receivables     Jambs and receivables <thjambs< td=""><td></td><td></td><td></td><td>32.1</td></thjambs<>				32.1
Leases and other receivables     599.7     580.8     577       Investments, at equity (Note 5)     599.7     580.9     2.883.4     2.86       Other assets     2.869.9     2.883.4     2.88     2.86       Property and equipment     2.869.9     2.883.4     2.86     3.37       Investment property     113.2     114.0     10     10       Intrangibles     982.9     968.8     32     3.92       GoodWill     982.9     968.3     32     3.92       Deferred tax assets     561.6     587.0     7     7       Current     Accounts payable and accrued liabilities     5     2.783.5     \$ 2.951.9     \$ 2.57       Lease liabilities due within one year (Note 6)     569.2     570.0     2     3.924.5     4.060.0     3.12       Lease liabilities due within one year     52.1     54.7     5     2.95     10     3.924.5     4.060.0     3.12       Long-term debt (Note 6)     1.067.2     1.105.2     1.94     197.5     20     10.633.9     10.619.0     10.25<	Assets held for sale	<u> </u>	6.1	19.5
Investments, at equity (Note 5)     590.9     607.5     577       Other assets     26.7     28.7     22       Property and equipment     2,869.9     2,833.4     2,84       Right-of-use assets     4,140.6     4,033.5     3,77       Investment property     113.2     114.0     0     10       Intangibles     982.9     988.8     92     968.8     92       Goodwill     1576.3     1,573.7     1,57     1,57     1,57     1,57       Deferred tax assets     561.6     587.0     74     \$     14,632.9     \$     13,95       LIABILITES     Current     Accounts payable and accrued liabilities     \$     2,783.5     \$     2,951.9     \$     2,55       Income taxes payable     80.8     3,324.5     4,060.0     3,12     3       Provisions     52.1     54.7     6     1,067.2     1,105.2     1,94       Long-term debt due within one year     4,254.4     466.2     4     4     4,062.7     1,94       Long-term la		3,338.5	3,255.5	2,823.4
Other assets     26.7     28.7     2       Property and equipment     2,869.9     2,883.4     2,84       Right-of-use assets     4,140.6     4,033.5     3,77       Investment property     113.2     114.0     10       Intangibles     982.9     986.8     92       Goodwill     1576.3     1,573.7     1,57       Deferred tax assets     561.6     587.0     74       LIABILITIES     5     14,632.9     \$ 13,95       Current     Accounts payable and accrued liabilities     \$ 2,783.5     \$ 2,951.9     \$ 2,55       Income taxes payable     80.8     23.2     3     3       Provisions     55.6     48.7     2     3       Long-term debt due within one year     425.4     466.2     466       Joher long-term liabilities     52.1     54.7     6       Long-term laabilities     96.6     4,800.0     4,456.2       Long-term laabilities     96.6     4,800.0     4,455.2       Deferred tax liabilities     96.4     96.8     9				575.5
Property and equipment     2,869.9     2,883.4     2,86       Right-of-use assets     4,140.6     4,033.5     3,75       Investment property     113.2     114.0     10       Intangibles     982.9     986.8     92       Goodwill     982.9     986.8     92       Deferred tax assets     561.6     587.0     74       Current     5     14,800.3     \$     14,632.9     \$     13,95       LIABILITIES     Current     80.8     23.2     570.0     2     2       Current     Accounts payable and accrued liabilities     80.8     23.2     2     5       Long-term debt due within one year (Note 6)     569.2     570.0     2     2     466.2     4.065.7     1.94     1.05.2     1.94     1.97.5				578.9
Right-of-use assets   4,140.6   4,033.5   3,75     Investment property   113.2   114.0   10     Intrangibles   982.9   988.8   92     Goodwill   1,576.3   1,573.7   1,57     Deferred tax assets   561.6   587.0   74     LIABILITIES   5   14,800.3   \$14,632.9   \$13,95     Current   Accounts payable and accrued liabilities   \$2,783.5   \$2,951.9   \$2,511     Income taxes payable   80.8   23.2   5   5     Provisions   65.6   48.7   5   2,951.9   \$2,511     Long-term debt due within one year (Note 6)   569.2   570.0   2   466.2 <td< td=""><td></td><td>-</td><td></td><td>24.3 2,849.7</td></td<>		-		24.3 2,849.7
Investment property Intragibles Goodwill     113.2     114.0     100 982.9     968.8     922 986.8     923 986.8     922 986.8     923 986.8     922 986.8     923 986.8     925 986.8     933 986.8     936.8     933 986.8     933 986.8<				2,849.7 3,756.9
Intangibles     982.9     968.8     92.9       Goodwill     1,576.3     1,573.7     1,57       Deferred tax assets     561.6     587.0     74       State     51.6     587.0     74       LIABILITIES     Current     3.00.3     \$ 14,632.9     \$ 13,95       Current     Accounts payable and accrued liabilities     \$ 2,783.5     \$ 2,951.9     \$ 2,51       Income taxes payable     80.8     23.2     3     14632.9     \$ 14,632.9       Provisions     65.6     48.7     5     2,951.9     \$ 2,51       Long-term debt due within one year (Note 6)     569.2     570.0     2       Lease liabilities due within one year     425.4     466.2     46       Jong-term lease liabilities     4,956.6     4,800.0     4,44       Cong-term lease liabilities     9.68.8     97.5     11,93       Deferred tax liabilities     96.8     97.5     11,93       Deferred tax liabilities     10,619.0     10,25     2,00       SHAREHOLDERS' EQUITY     2,015.6     2,013.2     <	5	,		109.9
Deferred tax assets     561.6     587.0     74       \$ 14,800.3     \$ 14,632.9     \$ 13,95       LIABILITIES Current     \$     2,783.5     \$     2,951.9     \$     2,51       Accounts payable and accrued liabilities     \$     2,783.5     \$     2,951.9     \$     2,51       Income taxes payable     \$     80.8     23.2     33     35     366.2     370.0     22       Derivisions     65.6     48.7     2     466.2     466     466.2     466       Long-term debt due within one year (Note 6)     569.2     570.0     2     3324.5     4,060.0     3,12       Provisions     52.1     54.7     66     4,800.0     4,45       Long-term debt (Note 6)     1,087.2     1,105.2     1,94     197.5     200       Deferred tax liabilities     96.8     97.5     11     31     3197.5     200       SHAREHOLDERS' EQUITY     2,015.6     2,013.2     2,000     23.2     2.02     2.02     2.02     2.02     2.02     2.				926.1
\$     14,800.3     \$     14,632.9     \$     13,96       Current     Accounts payable and accrued liabilities     \$     2,783.5     \$     2,951.9     \$     2,551       Income taxes payable     80.8     23.2     3     3     3     3     3     3     2     3     3     3     2     3     3     3     2     3				1,571.3
LIABILITIES     Current     Accounts payable and accrued liabilities     Income taxes payable     Provisions     Long-term debt due within one year (Note 6)     Lease liabilities due within one year     Accounts payable     Provisions     Long-term debt due within one year     Accounts     Provisions     Long-term debt (Note 6)     Long-term lease liabilities     Account liabilities     Provisions     Long-term lease liabilities     Account liabilities     Provisions     Long-term lease liabilities     Account lease liabilities     Provisions     Cong-term lease liabilities     Account lease     Before future benefits     Deferred tax liabilities     191.8     191.8     191.8     191.8     191.8     191.8     191.8     191.8     191.8     191.8     191.8     191.8     191.8     191.8     191.8 <	Deferred tax assets	561.6	587.0	742.4
Current Accounts payable and accrued liabilities     \$ 2,783.5     \$ 2,951.9     \$ 2,51 0.00       Income taxes payable Provisions     80.8     23.2     3 0.8     23.2     3 0.8     3 0.8     23.2     3 0.8     3 0.8     23.2     3 0.8     3 0.8     23.2     3 0.8     3 0.8     2 0.2     3 0.0     2 0.2     3 0.0     2 0.2     3 0.8     2 0.2     3 0.8     2 0.2     3 0.0     2 0.2     3 0.2		\$ 14,800.3	\$ 14,632.9	\$ 13,958.4
Long-term debt (Note 6)   1,087.2   1,105.2   1,94     Long-term lease liabilities   4,956.6   4,800.0   4,48     Other long-term liabilities   96.8   97.5   11     Employee future benefits   324.9   304.1   31     Deferred tax liabilities   191.8   197.5   20     10,633.9   10,619.0   10,25     SHAREHOLDERS' EQUITY   2,015.6   2,013.2   2,03     Capital stock (Note 7)   2,013.4   1,872.1   1,54     Contributed surplus   20.0   23.2   2     Retained earnings   2,013.4   1,872.1   1,54     Accumulated other comprehensive income   16.7   16.1   1     4,065.7   3,924.6   3,62     Non-controlling interest   100.7   89.3   6	Current Accounts payable and accrued liabilities Income taxes payable Provisions Long-term debt due within one year (Note 6)	80.8 65.6 569.2 425.4	23.2 48.7 570.0 466.2	\$ 2,511.0 32.9 94.0 29.5 461.6 3,129.0
Long-term debt (Note 6)   1,087.2   1,105.2   1,94     Long-term lease liabilities   4,956.6   4,800.0   4,48     Other long-term liabilities   96.8   97.5   11     Employee future benefits   324.9   304.1   31     Deferred tax liabilities   191.8   197.5   20     10,633.9   10,619.0   10,25     SHAREHOLDERS' EQUITY   2,015.6   2,013.2   2,03     Capital stock (Note 7)   2,013.4   1,872.1   1,54     Contributed surplus   20.0   23.2   2     Retained earnings   2,013.4   1,872.1   1,54     Accumulated other comprehensive income   16.7   16.1   1     4,065.7   3,924.6   3,62     Non-controlling interest   100.7   89.3   6	Provisions	52.1	54 7	62.8
Long-term lease liabilities   4,956.6   4,800.0   4,48     Other long-term liabilities   96.8   97.5   11     Employee future benefits   324.9   304.1   31     Deferred tax liabilities   191.8   197.5   20     SHAREHOLDERS' EQUITY   2,015.6   2,013.2   2,003     Capital stock (Note 7)   20.0   23.2   2     Contributed surplus   2,013.4   1,872.1   1,54     Accumulated other comprehensive income   16.7   16.1   1     Non-controlling interest   100.7   89.3   8     4,166.4   4,013.9   3,70				1,947.4
Employee future benefits     324.9     304.1     31       Deferred tax liabilities     191.8     197.5     20       10,633.9     10,619.0     10,25       SHAREHOLDERS' EQUITY     2,015.6     2,013.2     2,03       Capital stock (Note 7)     20.0     23.2     2       Contributed surplus     2,013.4     1,872.1     1,54       Accumulated other comprehensive income     16.7     16.1     1       Non-controlling interest     100.7     89.3     8       4,166.4     4,013.9     3,70	•	-	-	4,482.8
Deferred tax liabilities     191.8     197.5     20       10,633.9     10,619.0     10,25       SHAREHOLDERS' EQUITY     2,015.6     2,013.2     2,03       Capital stock (Note 7)     20.0     23.2     2       Contributed surplus     2,013.4     1,872.1     1,54       Accumulated other comprehensive income     16.7     16.1     1       Non-controlling interest     100.7     89.3     8       4,166.4     4,013.9     3,70				111.6
10,633.9     10,619.0     10,25       SHAREHOLDERS' EQUITY     2,015.6     2,013.2     2,03       Capital stock (Note 7)     2,015.6     2,013.2     2,03       Contributed surplus     2,013.4     1,872.1     1,54       Accumulated other comprehensive income     16.7     16.1     1       Non-controlling interest     100.7     89.3     6       4,166.4     4,013.9     3,70				313.6 205.9
SHAREHOLDERS' EQUITY     Capital stock (Note 7)     Contributed surplus     Retained earnings     Accumulated other comprehensive income     16.7     4,065.7     3,924.6     3,62     4,166.4				
Capital stock (Note 7)   2,015.6   2,013.2   2,03     Contributed surplus   20.0   23.2   2     Retained earnings   2,013.4   1,872.1   1,54     Accumulated other comprehensive income   16.7   16.1   1     4,065.7   3,924.6   3,62     Non-controlling interest   100.7   89.3   2     4,166.4   4,013.9   3,70		10,633.9	10,619.0	10,253.1
Contributed surplus     20.0     23.2     22       Retained earnings     2,013.4     1,872.1     1,54       Accumulated other comprehensive income     16.7     16.1     1       4,065.7     3,924.6     3,62       Non-controlling interest     100.7     89.3     8       4,166.4     4,013.9     3,70				
Retained earnings   2,013.4   1,872.1   1,54     Accumulated other comprehensive income   16.7   16.1   1     4,065.7   3,924.6   3,62     Non-controlling interest   100.7   89.3   8     4,166.4   4,013.9   3,70		-		2,039.2
Accumulated other comprehensive income     16.7     16.1     1       4,065.7     3,924.6     3,62       Non-controlling interest     100.7     89.3     8       4,166.4     4,013.9     3,70				23.1 1,548.6
Non-controlling interest     100.7     89.3     8       4,166.4     4,013.9     3,70				12.3
<b>4,166.4</b> 4,013.9 3,70		4,065.7	3,924.6	3,623.2
	Non-controlling interest	100.7	89.3	82.1
<b>\$ 14 800 3</b> \$ 14 632 9 \$ 13 05		4,166.4	4,013.9	3,705.3
$\psi$ 17,002.0 $\psi$ 17,002.0 $\psi$ 10,00		\$ 14,800.3	\$ 14,632.9	\$ 13,958.4

On Behalf of the Board

(signed) <i>"James Dickson"</i>	(signed) <i>"Michael Medline"</i>
Director	Director

Empire Company Limited Condensed Consolidated Statements of Earnings		d		
Unaudited (in millions of Canadian dollars, except per share amounts)	A	ugust 1 2020	Α	ugust 3 2019
Sales Other income (Note 8) Share of earnings from investments, at equity	\$	7,354.2 34.3 6.8	\$	6,744.1 14.6 14.8
Operating expenses Cost of sales Selling and administrative expenses		5,505.6 1,512.1		5,083.7 1,423.7
Operating income		377.6		266.1
Finance costs, net (Note 9)		70.7		71.7
Earnings before income taxes		306.9		194.4
Income tax expense		90.1		51.6
Net earnings	\$	216.8	\$	142.8
Earnings for the period attributable to: Non-controlling interest Owners of the Company	\$	24.9 191.9	\$	12.2 130.6
	\$	216.8	\$	142.8
Earnings per share (Note 10) Basic Diluted	\$ \$	0.71 0.71	\$ \$	0.48 0.48
Weighted average number of common shares outstanding, in millions (Note 10) Basic Diluted		269.0 269.8		271.8 272.9

Empire Company Limited	13 Week	s Endec	1	
Condensed Consolidated Statements of Comprehensive Income Unaudited (in millions of Canadian dollars)	ıgust 1 2020	August 3 2019		
Net earnings	\$ 216.8	\$	142.8	
Other comprehensive income (loss)				
Items that will be reclassified subsequently to net earnings Unrealized gains (losses) on derivatives designated as cash flow hedges (net of taxes of \$(0.5) (2019 - \$0.6))	1.4		(1.7)	
Share of other comprehensive loss of investments, at equity (net of taxes of \$0.2 (2019 - \$(0.2))) Exchange differences on translation of foreign operations	(0.2)		(0.1)	
(net of taxes of \$ nil (2019 - \$(0.2)))	 (0.6) 0.6		(0.6) (2.4)	
Items that will not be reclassified subsequently to net earnings Actuarial losses on defined benefit plans (net of taxes of				
\$5.7 (2019 - \$8.1))	 (16.2)		(21.9)	
Total comprehensive income	\$ 201.2	\$	118.5	
Total comprehensive income for the period attributable to: Non-controlling interest Owners of the Company	\$ 24.9 176.3	\$	12.2 106.3	
	\$ 201.2	\$	118.5	

Empire Company Limited Condensed Consolidated Statements of Changes in Shareholders' Equity Unaudited (in millions of Canadian dollars)		Capital Stock		ntributed urplus		ccumulated Other omprehensive Income		etained arnings	to	Total ttributable Owners of Company	co	Non- ntrolling nterest		Total Equity
Balance as at May 5, 2019	\$	2,042.6	\$	25.2	\$	14.7	\$	1,488.8	\$	3,571.3	\$	79.7	\$	3,651.0
Dividends declared on common shares	Ψ	2,042.0	Ψ	- 20.2	Ψ	-	Ψ	(32.6)	Ψ	(32.6)	Ψ	-	Ψ	(32.6)
Equity based compensation, net		2.0		(2.1)		-		- (02:0)		(0.1)		-		(0.1)
Repurchase of capital stock		(6.6)		(=)		-		(12.3)		(18.9)		-		(18.9)
Shares held in trust. net		1.2		-		-		-		1.2		-		1.2
Capital transactions with structured entities		-		-		-		-		-		(9.1)		(9.1)
Transactions with owners		(3.4)		(2.1)		-		(44.9)		(50.4)		(9.1)		(59.5)
Net earnings		-		-		-		130.6		130.6		12.2		142.8
Revaluation of put options		-		-		-		(4.0)		(4.0)		(0.7)		(4.7)
Other comprehensive loss		-		-		(2.4)		(21.9)		(24.3)		-		(24.3)
Total comprehensive (loss) income for the period		-		-		(2.4)		104.7		102.3		11.5		113.8
Balance at August 3, 2019	\$	2,039.2	\$	23.1	\$	12.3	\$	1,548.6	\$	3,623.2	\$	82.1	\$	3,705.3
Balance at May 3, 2020	\$	2,013.2	\$	23.2	\$	16.1	\$	1,872.1	\$	3,924.6	\$	89.3	\$	4,013.9
Dividends declared on common shares	-	-	-	-		-		(35.0)		(35.0)	-	-	-	(35.0)
Equity based compensation, net		0.7		(3.2)		-		-		(2.5)		-		(2.5)
Shares held in trust, net		1.7		-		-		-		1.7		-		1.7
Capital transactions with structured entities (Note 7)		-		-		-		-		-		(12.1)		(12.1)
Transactions with owners		2.4		(3.2)	)	-		(35.0)		(35.8)		(12.1)		(47.9)
Net earnings		-		-		-		191.9		191.9		24.9		216.8
Revaluation of put options		-		-		-		0.6		0.6		(1.4)		(0.8)
Other comprehensive income (loss)		-		-		0.6		(16.2)		(15.6)		-		(15.6)
Total comprehensive income for the period		-		-		0.6		176.3		176.9		23.5		200.4
Balance at August 1, 2020	\$	2,015.6	\$	20.0	\$	16.7	\$	2,013.4	\$	4,065.7	\$	100.7	\$	4,166.4

Empire Company Limited	13 Week	s Ende	ed		
Condensed Consolidated Statements of Cash Flows Unaudited (in millions of Canadian dollars)		ugust 1 2020	August 3 2019		
Operations					
Net earnings	\$	216.8	\$	142.8	
Adjustments for:	•		Ţ	_	
Depreciation		185.8		174.7	
Income tax expense		90.1		51.6	
Finance costs, net (Note 9)		70.7		71.7	
Amortization of intangibles		19.1		19.2	
Net gain on disposal of assets and lease terminations		(31.4)		(10.4)	
Impairment expense of non-financial assets, net		0.9		1.7	
Amortization of deferred items		0.5		1.1	
Equity in earnings of other entities, net of distributions received		15.7		11.5	
Employee future benefits		(1.0)		(2.5)	
Decrease in long-term provisions		(3.3)		(7.6)	
Equity based compensation		2.5		1.5	
Net change in non-cash working capital		(165.8)		(42.5)	
Income taxes paid, net		(1.2)		(7.5)	
Cash flows from operating activities		399.4		405.3	
Investment					
Property, equipment and investment property purchases		(145.4)		(86.6)	
Additions to intangibles		-		(4.8)	
Proceeds on disposal of assets and lease terminations		23.5		40.2	
Leases and other receivables, net		(2.7)		2.9	
Other assets and other long-term liabilities		2.1		5.9	
Business acquisitions		(3.1)		(3.0)	
Payments received for finance subleases		19.6		18.6	
Interest received		2.0		2.0	
Cash flows used in investing activities		(104.0)		(24.8)	
Financing					
Issuance of long-term debt		32.5		26.0	
Repayments of long-term debt		(43.3)		(41.1)	
Repayments on credit facilities, net		(8.3)		-	
Interest paid		(9.0)		(14.9)	
Payments of lease liabilities (principal portion)		(92.8)		(95.3)	
Payments of lease liabilities (interest portion)		(59.2)		(53.2)	
Repurchase of Non-Voting Class A shares (Note 7)		-		(18.9)	
Dividends paid, common shares		(35.0)		(32.6)	
Non-controlling interest		(12.1)		(9.1)	
Cash flows used in financing activities		(227.2)		(239.1)	
Increase in cash and cash equivalents		68.2		141.4	
Cash and cash equivalents, beginning of period		1,008.4		553.3	
Cash and cash equivalents, end of period	\$	1,076.6	\$	694.7	

# 1. Reporting entity

Empire Company Limited ("Empire" or the "Company") is a Canadian company whose key businesses are food retailing and related real estate. The Company is incorporated in Canada and the address of its registered office of business is 115 King Street, Stellarton, Nova Scotia, B0K 1S0, Canada. The unaudited interim condensed consolidated financial statements for the period ended August 1, 2020 include the accounts of Empire, all subsidiary companies, including 100% owned Sobeys Inc. ("Sobeys"), and certain enterprises considered structured entities, where control is achieved on a basis other than through ownership of a majority of voting rights. Investments in which the Company has significant influence and its joint ventures are accounted for using the equity method. As at August 1, 2020, the Company's business operations were conducted through its two reportable segments: Food retailing and Investments and other operations, as further described in Note 11, *Segmented Information*. The Company's Food retailing business is affected by seasonality and the timing of holidays. The Company's fiscal year ends on the first Saturday in May.

# 2. Basis of preparation

# Statement of compliance

The unaudited interim condensed consolidated financial statements have been prepared in accordance with International Accounting Standard ("IAS") 34, "Interim Financial Reporting", as issued by the International Accounting Standards Board ("IASB"). Accordingly, certain information and note disclosures normally included in the annual consolidated financial statements have been omitted or condensed. The unaudited interim condensed consolidated financial statements should be read in conjunction with the Company's annual consolidated financial statements for the year ended May 2, 2020, which have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the IASB.

The unaudited interim condensed consolidated financial statements were authorized for issue by the Board of Directors on September 9, 2020.

### **Basis of measurement**

The unaudited interim condensed consolidated financial statements are prepared on the historical cost basis, except the following assets and liabilities which are stated at their fair value: certain financial instruments (including derivatives) at fair value through profit and loss and cash settled stock-based compensation plans. Assets held for sale are stated at the lower of their carrying amount and fair value less costs to sell.

# Use of estimates, judgments and assumptions

The preparation of the unaudited interim condensed consolidated financial statements requires management to make estimates, judgments and assumptions that affect the amounts reported on the condensed consolidated financial statements and accompanying notes. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

Estimates, judgments and assumptions that could have a significant impact to the amounts recognized on the unaudited interim condensed consolidated financial statements are summarized in the Company's annual consolidated financial statements for the year ended May 2, 2020 and remain unchanged for the period ended August 1, 2020.

The novel coronavirus pandemic continued to have a significant impact on the Company. The Company's financial results show increased sales, driven by increased demand for food retailing product. Additional costs were incurred during the period, including incremental compensation incentives for employees for a portion of the period, combined with additional cost for safety and sanitization measures. The full economic impact the pandemic will have on the Company remains uncertain and is dependent on the severity and duration of the virus.

# 3. Summary of significant accounting policies

These unaudited interim condensed consolidated financial statements were prepared using the same accounting policies as disclosed in the Company's annual consolidated financial statements for the year ended May 2, 2020.

## **Future Standards**

In May 2020, the IASB issued a package of narrow-scope amendments to three standards (IFRS 3 "Business Combinations", IAS 16 "Property, Plant and Equipment" and IAS 37 "Provisions, Contingent Liabilities and Contingent Assets") as well as the IASB's Annual Improvements to IFRS Standards 2018 - 2020. These amendments to existing IFRS standards are to clarify guidance and wording, or to correct for relatively minor unintended consequences, conflicts or oversights. These amendments are effective for annual periods beginning on or after January 1, 2022. The Company is assessing the potential impact of these narrow scope amendments.

# 4. Inventories

The cost of inventories recognized as an expense during the period ended August 1, 2020 was \$5,505.6 (August 3, 2019 - \$5,083.7). The Company recorded an expense of \$1.9 (August 3, 2019 - \$2.9) for the write-down of inventories below cost to net realizable value for inventories on hand. There were no reversals of inventories written down previously (August 3, 2019 - \$ nil).

# 5. Investments, at equity

	August 1 2020			ugust 3 2019
Investment in associates				
Crombie Real Estate Investment Trust ("Crombie REIT")	\$ 4	91.4	\$	467.3
Canadian real estate partnerships		81.6		88.2
U.S. real estate partnerships		13.6		15.8
Joint ventures		4.3		7.6
Total	\$ 5	90.9	\$	578.9

The fair value of the investment in Crombie REIT, which is based on a published price quoted on the Toronto Stock Exchange ("TSX"), is as follows:

	August 1 2020	ugust 3 2019
Crombie REIT	\$ 856.1	\$ 981.7

The Canadian and U.S. real estate partnerships and joint ventures are not publicly listed on a stock exchange and hence published price quotes are not available.

# 6. Long-term debt

The following table reconciles the changes in cash flows from financing activities for long-term debt:

	13 Weeks Ended				
		August 1 2020		August 3 2019	
Opening balance	\$	1,675.2	\$	1,991.8	
Issuance of debt		32.5		26.0	
Repayments of long-term debt		(43.3)		(41.1)	
Repayments on credit facilities		(8.3)		-	
Total cash flow used in long-term debt financing activities		(19.1)		(15.1)	
Deferred financing costs		0.3		0.2	
Closing balance	\$	1,656.4	\$	1,976.9	
Current	\$	569.2	\$	29.5	
Non-current		1,087.2		1,947.4	
Total	\$	1,656.4	\$	1,976.9	

# 7. Capital stock

On June 27, 2019, the Company filed a notice of intent with the TSX to purchase for cancellation up to 3.5 million Non-Voting Class A shares representing approximately 2.0% of shares outstanding. As of May 2, 2020, the Company purchased for cancellation 2,997,583 Non-Voting Class A shares at an average price of \$33.36. The purchase price was \$100.0 of which \$35.4 of the purchase price was accounted for as a reduction to share capital and the remainder as a reduction to retained earnings.

On June 18, 2020, the Company renewed its normal course issuer bid by filing a notice of intention with the TSX to purchase for cancellation up to 5.0 million Non-Voting Class A shares representing approximately 3.0% of the Non-Voting Class A shares outstanding. The purchase will be made through the facilities of the TSX and/or any alternative trading systems to the extent they are eligible. The price that Empire will pay for any such shares will be the market price at the time of acquisition. Purchases could commence on July 2, 2020 and shall terminate not later than July 1, 2021.

During the first quarter of fiscal 2021, no shares were purchased under the NCIB. During the first quarter of fiscal 2020, the Company purchased for cancellation 547,300 Non-Voting Class A shares at an average price of \$34.62 per share for a total consideration of \$18.9.

# 8. Other income

	 13 Week	s Ended	
	gust 1 2020		gust 3 2019
Net gain on disposal of assets and lease terminations	\$ 31.4	\$	10.4
Lease income from owned property	2.9		4.2
Total	\$ 34.3	\$	14.6

# 9. Finance costs, net

	13 Weeks Ended			
	Aug 2		ıgust 3 2019	
Finance income				
Interest income on lease receivables	\$	6.1	\$	6.1
Interest income from cash and cash equivalents		2.0		2.0
Fair value gains on forward contracts		1.0		1.0
Accretion income on leases and other receivables		0.1		0.1
Total finance income		9.2		9.2
Finance costs				
Interest expense on lease liabilities		59.2		53.2
Interest expense on other financial liabilities at amortized cost		17.8		24.5
Net pension finance costs		2.0		2.2
Accretion expense on provisions		0.9		1.0
Total finance costs		79.9		80.9
Finance costs, net	\$	70.7	\$	71.7

### 10. Earnings per share

	13 Weeks Ended		
	August 1 2020	August 3 2019	
Weighted average number of shares - basic Shares deemed to be issued for no consideration in respect of	269,020,563	271,795,980	
stock-based payments	796,462	1,075,244	
Weighted average number of shares used in diluted earnings per share	269,817,025	272,871,224	

# 11. Segmented information

The Company's reportable segments are Food retailing and Investments and other operations. The Food retailing segment is comprised of six operating segments: Atlantic, Farm Boy, Lawtons, Ontario, Quebec, and West. These operating segments have been aggregated into one reportable segment, "Food retailing", as they all share similar economic characteristics such as: product offerings, customer base and distribution methods. The Investments and other operations segment principally consists of investments, at equity, in Crombie REIT, real estate partnerships and various other corporate operations.

Segment results and assets include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

All inter-segment transfers are carried out at arm's length prices. The measurement policies the Company uses for segment reporting under IFRS 8, "Operating segments", are the same as those used on its consolidated financial statements.

No asymmetrical allocations of income, expense or assets have been applied between segments.

All sales are generated by the Food retailing segment. Operating income generated by each of the Company's business segments is summarized as follows:

	13 Weeks Ended		
	A	ugust 1 2020	August 3 2019
Segmented operating income			
Food retailing	\$	371.9	\$ 254.4
Investments and other operations			
Crombie REIT		4.9	13.2
Real estate partnerships		2.6	1.2
Other operations, net of corporate expenses		(1.8)	(2.7)
		5.7	11.7
Total	\$	377.6	\$ 266.1

Segment operating income can be reconciled to the Company's earnings before income taxes as follows:

	13 Wee	13 Weeks Ended		
	August 1 2020		August 3 2019	
Total operating income	\$ 377.6	\$	266.1	
Finance costs, net	70.7		71.7	
Total	\$ 306.9	\$	194.4	

	August 1 2020	August 3 2019
Total assets by segment		
Food retailing	\$ 14,115.1	\$ 13,292.4
Investments and other operations	685.2	666.0
Total	\$ 14,800.3	\$ 13,958.4

# 12. Financial instruments

The carrying amount of the Company's financial instruments approximates their fair values with the following exception:

Long-term debt	Augu	ıst 1, 2020	Ма	y 2, 2020	Aug	ust 3, 2019
Total carrying amount	\$	1,656.4	\$	1,675.2	\$	1,976.9
Total fair value	\$	1,818.2	\$	1,832.2	\$	2,104.6

The fair value of the non-controlling interest put liabilities associated with the acquisitions of Farm Boy and Kim Phat is equivalent to the present value of the non-controlling interest buyout price which is based on the future earnings of these entities at a predetermined date. The fair value of these options is classified as Level 3 within the three-level hierarchy of IFRS 13 "Fair value measurement".

# 13. Stock-based compensation

#### Performance share unit plan

The Company awards performance share units ("PSUs") to certain employees. The number of PSUs that vest under an award, for the most part, is dependent on time and the achievement of certain performance measures. Upon vesting, each employee is entitled to receive Non-Voting Class A shares equal to the number of their vested PSUs. The weighted average fair value of \$30.14 per PSU issued during the period ended August 1, 2020 was determined using the Black-Scholes model with the following weighted average assumptions:

Share price	\$31.44
Expected life	2.88 years
Risk-free interest rate	0.32%
Expected volatility	31.97%
Dividend yield	1.47%

At August 1, 2020, there were 302,382 (August 3, 2019 - 308,050) PSUs outstanding. The compensation expense for the period ended August 1, 2020 related to PSUs was \$1.1 (August 3, 2019 - \$0.5).

### Stock option plan

During the period ended August 1, 2020, the Company granted 909,694 options under the stock option plan for employees of the Company whereby options are granted to purchase Non-Voting Class A shares. The weighted average fair value of \$7.17 per option issued during the period was determined using the Black-Scholes model with the following weighted average assumptions:

Share price	\$30.82
Expected life	4.73 years
Risk-free interest rate	0.36%
Expected volatility	31.49%
Dividend yield	1.47%

The compensation expense for the period ended August 1, 2020 related to the issuance of options was \$1.4 (August 3, 2019 - \$1.0).

#### Deferred stock unit plans

Deferred stock units ("DSU") issued to employees, under the Executive DSU Plan, vest dependent on time and the achievement of certain performance measures. At August 1, 2020, there were 1,518,775 (August 3, 2019 - 1,350,877) DSUs outstanding related to this plan and the total carrying amount of the liability was \$35.8 (August 3, 2019 - \$25.9). The compensation expense for the period ended August 1, 2020 related to DSUs was \$7.4 (August 3, 2019 - \$7.0).

Members of the Board of Directors may elect to receive all or any portion of their fees in DSUs in lieu of cash. The number of DSUs received is determined by the market value of the Company's Non-Voting Class A shares on each directors' or employees' fee payment date. At August 1, 2020, there were 321,693 (August 3, 2019 - 257,726) DSUs outstanding and the total carrying amount of the liability was \$11.1 (August 3, 2019 - \$9.2). The compensation expense recorded for the period ended August 1, 2020 was \$1.6 (August 3, 2019 - \$1.7).

Under both DSU plans, vested DSUs cannot be redeemed until the employee has left the Company or the holder is no longer a director of the Company. The redemption value of a DSU equals the market value of an Empire Non-Voting Class A share at the time of redemption. On an ongoing basis, the Company values the DSU obligation at the current market value of a corresponding number of Non-Voting Class A shares and records any increase or decrease in the DSU obligation as selling and administrative expenses.

# 14. Related party transactions

The Company enters into related party transactions with Crombie REIT and key management personnel, including ongoing leases and property management agreements. The Company holds a 41.5% (2020 – 41.5%) ownership interest in Crombie REIT and accounts for its investment using the equity method.

Crombie REIT has instituted a distribution reinvestment plan ("DRIP") whereby Canadian resident REIT unitholders may elect to automatically have their distributions reinvested in additional REIT units. The Company has enrolled in the DRIP to maintain its economic and voting interest in Crombie REIT.

During the period ended August 1, 2020, Sobeys, through a wholly-owned subsidiary, sold and leased back one property to Crombie REIT for cash consideration of \$2.9 resulting in a pre-tax gain of \$ nil.

On May 28, 2019, Crombie REIT announced an agreement to sell an 89% interest in a 15-property portfolio to a third party purchaser which closed on October 7, 2019. Sobeys and Crombie REIT entered into lease amending agreements on properties disposed where Sobeys was a lessee to secure longer contractual terms, as well as additional option terms on the sites. As consideration for these amendments, Crombie REIT agreed to pay an aggregate amount to Sobeys over a period of three years. As of August 1, 2020, Sobeys has accrued a total of \$4.3 in current and long-term receivables related to these amounts.

During the period ended August 3, 2019, Sobeys, through a wholly-owned subsidiary, sold 50% of a property to Crombie REIT for cash consideration of \$9.5 resulting in a pre-tax gain of \$1.5.

# 15. Employee future benefits

During the period ended August 1, 2020, the net employee future benefits expense reported in net earnings was \$12.8 (August 3, 2019 - \$12.6). Actuarial losses before taxes on defined benefit pension plans for the period ended August 1, 2020 were \$(21.9) (August 3, 2019 - \$(30.0)). These losses have been recognized in other comprehensive income.

### 16. Subsequent event

On August 18, 2020, The Company announced that Standard & Poor's ("S&P") upgraded the issuer credit rating of Sobeys and the issue level ratings on Sobeys unsecured notes to BBB- from BB+. S&P also changed the outlook for Sobeys to Stable.