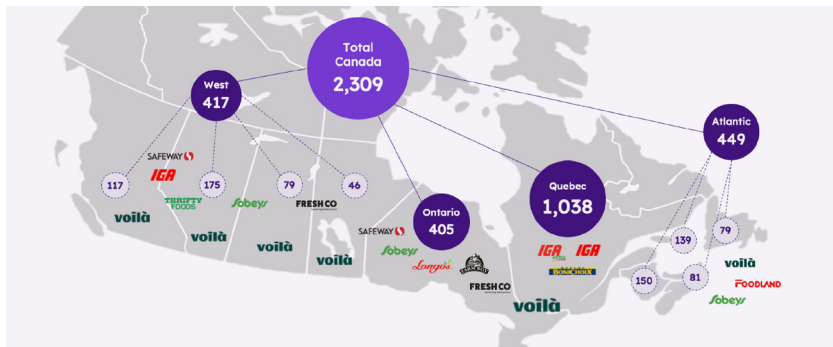


Empire Company Limited (TSX: EMP.A) is a Canadian company headquartered in Stellarton, Nova Scotia. Empire's key businesses are food retailing, through wholly-owned subsidiary Sobeys Inc., and related real estate. With \$31.1 billion in sales and \$16.8 million in assets, Empire and its subsidiaries, franchisees and affiliates employ 128,000 people.

National Scale in Grocery



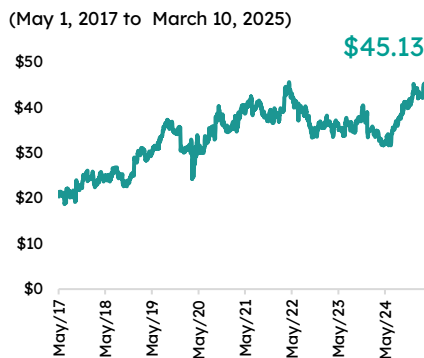
| | | | |
|---|---------------------------------------|---|---|
| <p>1,600+ Stores</p> <p>Operating in all 10 provinces across a number of banners</p> | <p>\$30B+ Annual Sales</p> | <p>4 CFCs to Support Voilâ</p> <p>Intention to operate 4 CFCs across Canada to support online grocery delivery (3 active CFCs currently)</p> | <p>29 Distribution Centres</p> <p>Strategically positioned to service our national store network, including 3 fully automated facilities</p> |
|---|---------------------------------------|---|---|

Quick Facts⁽¹⁾

| | |
|---|-----------------|
| Share price (\$) | \$45.13 |
| 52-Week Low-High | \$31.45-\$46.77 |
| 30-day Average daily trading volume | 458,876 |
| Shares outstanding (diluted) ⁽²⁾ | 237.2M |
| Market Capitalization (\$) | \$10,705M |
| Quarterly dividend(\$) ⁽²⁾ | \$0.20 |

(1) As of March 10, 2025, unless otherwise noted
 (2) As of Q3 fiscal 2025 (February 1, 2025)

Share Price Performance

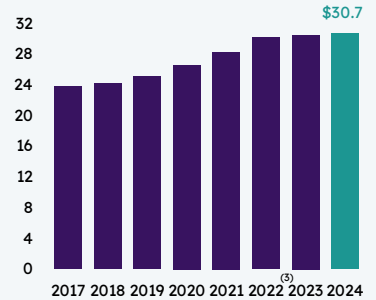


Strong Financial Performance

(Fiscal annual performance)

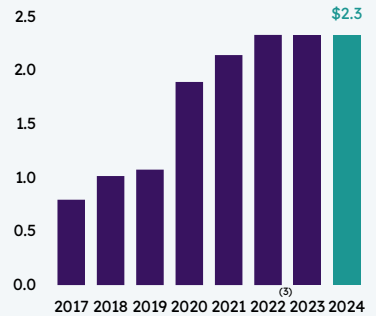
SALES CAGR⁽¹⁾
(\$ in billions)

3.7%



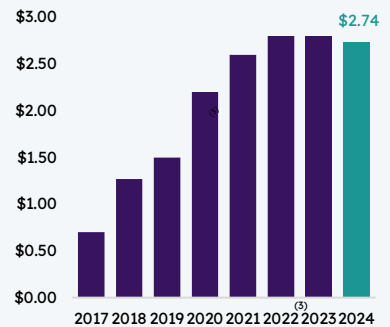
ADJUSTED EBITDA CAGR⁽¹⁾⁽²⁾⁽⁴⁾
(\$ in billions)

16.5%



ADJUSTED EPS CAGR⁽¹⁾⁽²⁾⁽⁴⁾
(\$ per share)

21.5%



(1) Compound annual growth rate.
 (2) Effective fiscal 2020, Empire adopted IFRS 16 "Leases".
 (3) F2022 included a 53rd week of operations.
 (4) See the "Non-GAAP Measures" footnote at the bottom of page 2 in this Investor Factsheet.

Long-Term Financial Framework

8–11% Long-Term Average Adjusted EPS Growth

Focusing on priorities such as:

Continued Focus on Stores

Invest capital in our store network, on track with plan to renovate approximately 20% to 25% of the store network between F24 and F26.



Enhanced Focus on Digital and Data

Continued e-commerce expansion, personalization and loyalty through Scene+, improved space productivity and the continued improvement of promotional optimization.



Efficiency and Cost Optimization

Initiatives related to sourcing of goods not for resale, supply chain productivity, and optimizing the organizational structure.

ESG Pillars

Planet

26.7%



reduction in Scope 1 and 2 targets compared to 2019 baseline – ahead of near-term target trajectory

Products

96%



of Own Brands seafood were sustainably sourced

People

91%



of Directors and above set DE&I performance and accountability goals

We are proud to share our progress and some of our stories in our Sustainability Business Report at: www.SobeysSBReport.ca

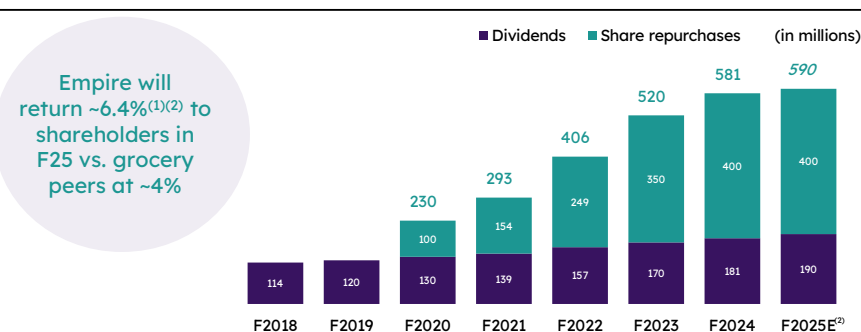
Summary of Financial Results

| Fiscal Year | 2020 | 2021 | 2022 | 2023 | 2024 |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|
| (\$ in millions, except where otherwise indicated) | 52 weeks 2-May-20 | 52 weeks 1-May-21 | 53 weeks 7-May-22 | 52 weeks 6-May-23 | 52 weeks 4-May-24 |
| Sales | \$26,588 | \$28,268 | \$30,162 | \$30,478 | \$30,733 |
| Same-store sales growth (%) – food ⁽²⁾ | 5.7% | 5.6% | (2.1%) | 1.5% | 2.0% |
| Gross profit ⁽¹⁾ | \$6,633 | \$7,199 | \$7,660 | \$7,793 | \$8,070 |
| Gross margin ⁽¹⁾ | 24.9% | 25.5% | 25.4% | 25.6% | 26.3% |
| Adjusted EBITDA ⁽¹⁾ | \$1,892 | \$2,144 | \$2,331 | \$2,322 | \$2,328 |
| Adjusted EBITDA margin ⁽¹⁾ | 7.1% | 7.6% | 7.7% | 7.6% | 7.6% |
| Net earnings | \$584 | \$702 | \$746 | \$686 | \$725 |
| Adjusted net earnings ⁽¹⁾ | \$597 | \$702 | \$746 | \$727 | \$682 |
| Earnings per share | \$2.15 | \$2.60 | \$2.80 | \$2.64 | \$2.92 |
| Adjusted earnings per share ⁽³⁾ | \$2.20 | \$2.60 | \$2.80 | \$2.80 | \$2.74 |
| Capital expenditures | \$575 | \$679 | \$767 | \$797 | \$851 |
| Share Repurchases | \$100 | \$154 | \$249 | \$350 | \$400 |
| Dividends per share | \$0.48 | \$0.52 | \$0.60 | \$0.66 | \$0.73 |
| Share price | \$31.01 | \$38.66 | \$42.05 | \$35.14 | \$32.40 |

(1) See the “Non-GAAP Measures” footnote at the bottom of this Investor Factsheet

(2) Previously named - same-store sales, excluding fuel

Significant Shareholder Return and Growing



(1) Return is F2025E dividends and share repurchases as a percentage of market capitalization (based on EMP.A's closing share price on March 10, 2025).

(2) F2025E dividends and share repurchases are based on management's expectations.

For further information, please contact:

Katie Brine

Vice President, Investor Relations, Treasury & Pensions

Email: investor.relations@empireco.ca

Forward Looking Information: This document contains forward-looking statements which are presented for the purpose of assisting the reader to contextualize the Company's financial position and understand management's expectations regarding the Company's strategic priorities, objectives and plans, including: (i) expectations regarding the completion of the future CFCs; (ii) expectations to achieve long-term average adjusted EPS growth of 8–11%; (iii) plans to renovate approximately 20% to 25% of the store network between fiscal 2024 and fiscal 2026; (iv) expectations that the Scene+ program will accelerate engagement by focusing on scaling personalization; (v) expectations relating to efficiency and cost effectiveness initiatives; and (vi) expectations for dividends and share repurchases in fiscal 2025. These forward-looking statements are based on certain assumptions and may be impacted by certain risks. Actual results may differ. For more information including specific assumptions and risks, see the Forward-Looking Information section of the Company's most recent MD&A.

Non-GAAP Measures: This is a non-GAAP financial measure that is not a standardized financial measure under the financial reporting framework used to prepare the financial statements of the Company and might not be comparable to similar financial measures disclosed by other issuers. For more information on the non-GAAP financial measures used in this document, including an explanation of the composition of the measure, an explanation of how the measure is used by management and how it provides useful information to investors, relevant reconciliations for current and comparative periods, and for any changes to the label or composition of the measure from what was previously disclosed, see the section titled “Non-GAAP Financial Measures & Financial Metrics” in the Company's MD&A for each relevant period.

Analyst coverage

| | |
|-------------------|-----------------------------|
| Tamy Chen | BMO Capital Markets |
| Mark Petrie | CIBC World Markets |
| Chris Li | Desjardins Capital Markets |
| Vishal Shreedhar | National Bank Financial |
| Irene Nattel | RBC Capital Markets |
| John Zamparo | Scotia Capital Inc. |
| Michael Van Aelst | TD Securities Inc. |
| Kathleen Wong | Veritas Investment Research |