

EMPIRE COMPANY LIMITED BOARD OF DIRECTORS (as of June 28, 2012)



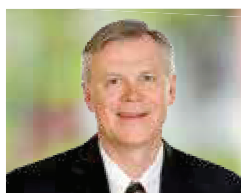
ROBERT P. DEXTER
Chair
Halifax, Nova Scotia
Director since 1987



MARCEL CÔTÉ
Montréal, Québec
Director since 2007



DAVID S. FERGUSON
Atlanta, Georgia
Director since 2007



EDWARD C. HARSANT
Woodbridge, Ontario
Director since 2003



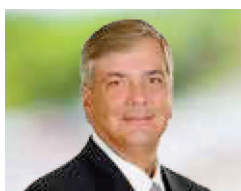
DAVID LESLIE
Toronto, Ontario
Director since 2007



BILL M^CEWAN
New Glasgow, Nova Scotia
Director since 2007



MALEN NG
Toronto, Ontario
Director since 2007



MEL RHINELANDER
Toronto, Ontario
Director since 2007



STEPHEN J. SAVIDANT
Calgary, Alberta
Director since 2004



DAVID F. SOBEY
New Glasgow, Nova Scotia
Director since 1963



DONALD R. SOBEY
Pictou County, Nova Scotia
Director since 1963



FRANK C. SOBEY
Pictou County, Nova Scotia
Director since 2007



JOHN R. SOBEY
Pictou County, Nova Scotia
Director since 1979



KARL R. SOBEY
Halifax, Nova Scotia
Director since 2001



PAUL D. SOBEY
Pictou County, Nova Scotia
Director since 1993



ROBERT G. C. SOBEY
Stellarton, Nova Scotia
Director since 1998

“Our Board continues to have a strong commitment to good corporate governance to ensure our governance practices are among the best in Canada.”

ROBERT P. DEXTER
Chair
Empire Company Limited

Learn more
www.empireco.ca/governance

