

ONE MORE YEAR OF PROGRESS

Empire's ability to create value is based on investments in core businesses we understand best – food retailing and related real estate. With a focus on meeting the everyday needs of Canadian consumers, these businesses have helped Empire achieve steady performance over many years.



Fiscal
2003

\$10,624.2

\$159.3

\$21.41

APRIL 2003

Sobeys' sales surpass \$10 billion and capital expenditures exceed \$400 million. Real estate operations enjoy another record year.

APRIL 2004

During the year Empire increases its ownership interest in Sobeys, from 62% to 65%.

JUNE 2005

Wajax converts to an income trust. Empire sells 2.875 million units, for a \$25.6 million gain.

SEPTEMBER 2005

Empire Theatres acquires 27 movie theatres for \$83 million.

MARCH 2006

Crombie REIT completes its initial public offering. Empire sells 44 properties to the REIT for \$468.5 million and retains an initial 48.3% ownership interest.

AUGUST 2006

Sobeys acquires Achille de la Chevrotière Ltée, for \$79.2 million.

JUNE 2007

Empire acquires the outstanding common shares of Sobeys that it did not own for \$1.06 billion, achieving 100% ownership.

SEPTEMBER 2007

Sobeys acquires Thrifty Foods for \$253.6 million.

03

04

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07

— Sales
(\$ in millions)

— Adjusted Net Earnings
(\$ in millions)

— Book Value
(\$ per share)

Fiscal
2012

\$16,249.1

\$320.6

\$49.98

Adjusted Net Earnings CAGR

9.3%

from 2002 to 2012

APRIL 2008

Empire sells 61 properties for \$428.5 million to Crombie REIT.

MARCH 2009

Empire issues 2.713 million Non-Voting Class A shares at \$49.75 per share for total net proceeds to Empire of approximately \$129 million. Proceeds from this equity issue, coupled with strong cash generation from Sobeys, reduce Empire's ratio of debt to capital to 32.7% from 39.8%.

MAY 2010

Sobeys enjoys another record year and receives credit rating upgrades from Standard & Poor's and DBRS, with both ratings at investment grade. Empire reduces its ratio of debt to capital to 29.3% from 32.7%.

OCTOBER 2010

Empire sells its investment in Wajax for net proceeds of \$121.3 million.

MAY 2011

Sobeys completes the first year of the FreshCo discount banner in Ontario with a network of 57 stores in operation by fiscal year-end.

OCTOBER 2011

Sobeys initiates an organizational realignment to optimize productivity and fully capitalize on scale.

MARCH 2012

Sobeys purchases 236 retail gas locations for \$214.9 million in Québec and Atlantic Canada.

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